

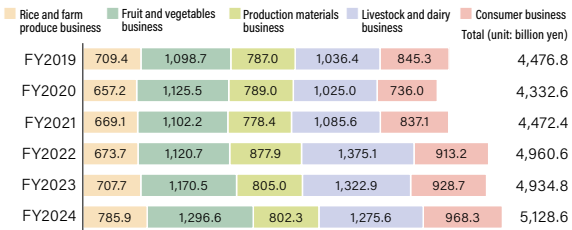
Financial Information

Non-Consolidated

FY2024 Profit and Loss Statement (April 1, 2024–March 31, 2025)
(Unit: million yen)

Item	Amount	Previous year	Year-on-year
1. Total operating income	95,995	97,384	99%
(1) Operating earnings	2,307,926	2,355,321	98%
(2) Operating expenses	2,211,931	2,257,937	98%
2. Business administrative expenses	94,037	93,235	101%
(1) Personnel expenses	57,261	57,379	100%
(2) Business expenses	8,994	8,779	102%
(3) Office expenses	8,199	8,428	97%
(4) Taxes and dues	6,379	6,150	104%
(5) Equipment/facility expenses	9,612	9,196	105%
(6) Depreciation expenses	3,589	3,301	109%
Operating profit	1,957	4,148	47%
3. Non-operating profit or loss	14,937	13,295	112%
Ordinary income	16,895	17,444	97%
4. Extraordinary profit or loss	-413	-566	-
Income before taxes	16,481	16,877	98%
Provision for corporate, residential and business taxes	896	1,659	54%
Adjustment to corporate tax, etc.	-661	-3,683	-
Net income	16,246	18,902	86%

Changes in Turnover by Business



FY2024 Balance Sheet (as of March 31, 2025)
(Unit: million yen)

Assets	Amount	Previous year	Change over previous year
1. Current assets	1,042,125	998,107	44,017
Cash	199	282	-82
Deposits	17,148	33,269	-16,121
Notes receivable	324	491	-166
Marketable securities	35,024	31,503	3,521
Accounts receivable	514,818	526,505	-11,686
Unliquidated claims	270,244	207,905	62,338
Inventories	197,522	193,089	4,432
Other current assets	10,750	10,445	305
Allowance for doubtful accounts	-3,907	-5,385	1,477
2. Fixed assets	425,231	420,187	5,044
Tangible fixed assets	353,178	345,811	7,367
Less accumulated depreciation	-205,474	-200,285	-5,188
Intangible fixed assets	13,453	11,709	1,743
Outside investments	196,666	192,452	4,214
Long-term securities	20,053	20,742	-688
Long-term accounts receivable	69	146	-76
Long term advance payments	6,734	7,687	-952
Long-term prepaid expenses	481	483	-2
Other fixed assets	40,825	42,137	-1,311
Allowance for doubtful accounts	-243	-273	30
Allowance for doubtful accounts-outside investments	-513	-423	-89
Total	1,467,356	1,418,294	49,062

FY2024 Turnover
(Unit: 100 million yen)
* Figures shown are rounded off to the nearest 100 million yen.

Business Operation	Amount	Previous year	Year-on-year
Rice and farm produce business total	7,859	7,077	111%
Pearl Rice	383	355	108%
Rice	6,045	5,340	113%
Wheat and barley	307	309	99%
Soybean and oilseeds	281	277	102%
General farming products	843	797	106%
Fruit and vegetables business total	12,966	11,705	111%
Fruit and vegetables	12,878	11,625	111%
Prefecture-level direct sales	88	80	110%
Production materials business total	8,023	8,050	100%
Sales projects	3	2	125%
JA Green	39	37	106%
Fertilizer	2,148	2,132	101%
Agrichemicals	1,237	1,205	103%
Horticultural materials	278	298	93%
Packing materials	149	150	100%
Cardboard products	1,037	1,078	96%
Agricultural machinery	1,228	1,167	105%
Facility and housing	1,904	1,980	96%
Livestock and dairy business total	12,756	13,229	96%
Livestock production business	1,238	1,295	96%
Single-ingredient feed and feed ingredients	5,671	6,132	92%
Livestock product sales	1,917	1,871	102%
Dairy farming business	3,403	3,394	100%
Livestock sales	527	537	98%
Consumer business total	9,683	9,287	104%
Automobiles	128	130	98%
Oil	6,915	6,554	106%
Gas	977	905	108%
Daily necessities	1,664	1,699	98%
Total	51,286	49,348	104%

Liabilities and Member's Equity	Amount	Previous year	Change over previous year
3. Current liabilities	965,454	921,068	44,386
Notes payable	-	1,269	-1,269
Electronically recorded monetary claims	1,957	2,895	-938
Short-term borrowing	289,868	236,162	53,705
Accrued liabilities	577,544	601,911	-24,367
Unliquidated liabilities	23,210	26,131	-2,921
Other current liabilities	66,147	46,147	20,000
Reserve for bonus	5,108	5,062	46
Reserve for accumulated funds	1,618	1,487	131
4. Fixed liabilities	122,588	128,352	-5,764
Long-term borrowing	65,188	64,863	324
Long-term accrued liabilities	3,609	3,996	-386
Long-term deposits received	1,404	1,413	-8
Long-term business deposits	662	685	-22
Other current liabilities	3,265	3,358	-92
Deferred tax liabilities	2,141	1,426	715
Reserve for retirement benefits	31,867	33,980	-2,113
Allowances and reserves	14,447	18,628	-4,180
Total liabilities	1,088,042	1,049,421	38,621
5. Net assets	379,313	368,872	10,440
Capitalization	115,222	115,230	-7
Capital reserve	9,622	9,622	-
Revaluation reserve	36	36	-
Earned surplus reserve	108,545	104,764	3,780
Voluntary reserve	97,327	89,358	7,969
Unappropriated earnings	24,445	28,581	-4,135
Undisposed assets	-	-0	0
Evaluation adjustment	24,113	21,279	2,833
Total	1,467,356	1,418,294	49,062

Consolidated

FY2024 Consolidated Profit and Loss Statement (April 1, 2024–March 31, 2025)
(Unit: million yen)

Item	Amount	Previous year	Year-on-year
1. Total operating income	248,984	251,426	99%
(1) Operating earnings	4,877,000	5,020,615	97%
(2) Operating expenses	4,628,016	4,769,189	97%
2. Business administrative expenses	224,085	214,382	105%
(1) Personnel expenses	140,180	133,586	105%
(2) Business expenses	19,520	18,647	105%
(3) Office expenses	13,600	12,707	107%
(4) Taxes and dues	10,240	9,791	105%
(5) Equipment/facility expenses	29,036	28,285	103%
(6) Depreciation expenses	10,807	10,494	103%
(7) Other expenses	697	869	80%
Operating profit	24,898	37,043	67%
3. Non-operating profit or loss	27,488	28,024	98%
Ordinary income	52,387	65,067	81%
4. Extraordinary profit or loss	9,124	2,757	331%
Income before taxes	61,512	67,825	91%
Provision for corporate, residential and business taxes	15,469	12,795	121%
Adjustment to corporate tax, etc.	-522	-5,012	-
Total corporate tax, etc.	14,947	7,782	192%
Income	46,565	60,042	78%
Income attributable to non-controlling interests	5,360	4,461	120%
Net income	41,204	55,581	74%

FY2024 Consolidated Balance Sheet (as of March 31, 2025)
(Unit: million yen)

Assets	Amount	Previous year	Change over previous year
1. Current assets	1,420,023	1,356,200	63,822
(1) Cash and deposits	127,854	158,243	-30,389
(2) Notes receivable	2,085	3,269	-1,183
(3) Marketable securities	35,024	31,503	3,521
(4) Accounts receivable	574,811	594,287	-19,475
(5) Unliquidated claims	229,995	163,405	66,589
(6) Inventories	353,811	346,064	7,747
(7) Other current assets	99,794	62,885	36,909
(8) Allowance for doubtful accounts	-3,353	-3,457	103
2. Fixed assets	896,980	882,855	14,124
(1) Tangible fixed assets	1,372,337	1,330,943	41,393
Less accumulated depreciation	-841,582	-813,289	-28,293
(2) Intangible fixed assets	21,920	20,406	1,514
(3) Outside investments	248,522	246,904	1,618
(4) Long-term securities	25,700	25,668	32
(5) Long-term loans receivable	25,526	26,516	-989
(6) Long-term prepaid expenses	949	894	54
(7) Fixed assets for retirement benefits	3,486	3,769	-282
(8) Other fixed assets	30,517	32,689	-2,171
(9) Deferred tax assets	10,411	9,511	900
(10) Allowance for doubtful accounts	-609	-959	349
(11) Allowance for doubtful accounts-outside investments	-200	-200	-
Total	2,317,004	2,239,056	77,947

Breakdown of Operating Earnings by Business Segment (April 1, 2024–March 31, 2025)
(Unit: million yen)

Business Operation	Amount	Previous year	Year-on-year
Rice and farm produce	440,648	422,158	104%
Fruit and vegetables	229,230	219,411	104%
Production materials	657,788	675,802	97%
Livestock and dairy	2,657,968	2,867,781	93%
Consumer	870,511	837,300	104%
Other (transportation, etc.)	196,213	182,437	108%
Total	5,052,358	5,204,889	97%
Elimination*	-175,358	-184,275	-
Total	4,877,000	5,020,615	97%

* This indicates inter-segment sales/transfers.